



MUNICIPAL PROPERTY ASSESSMENT CORPORATION

Fraud and Other Irregularities Policy

Document Control

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Board of Directors	March 31, 2016

Revision History

Version No.	Version Date	Summary of Change	Changed By
Original	AC-BDR-16-03 March 31 - April 1, 2016	Creation of a new Corporate Policy to support the Whistleblowing Program; Administered and Overseen by the Risk Management Branch	Vice President and Chief Strategy Officer and Director, Enterprise Risk Management

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1. Purpose and Objective

This Policy sets out specific guidelines and responsibilities regarding the prevention, detection and reporting of fraud. In addition, this Policy outlines the appropriate actions that must be followed to investigate fraud and other irregularities. The prevention, identification, reporting, investigation, and resolution of fraud and other irregularities is to be made with reference to Municipal Property Assessment Corporation's (MPAC) Whistleblowing Program, and Code of Conduct, referred to in the Resources and Appendix sections of this Policy.

2. Scope and Application

This Policy applies to all employees of MPAC including management, bargaining unit staff, regular and temporary employees. This Policy and its underlying whistleblowing processes are also accessible to the general public.

3. Principles

MPAC is committed to protecting its financial, physical, human, and information resources from any attempt, either by members of the public, contractors, sub-contractors, agents, intermediaries or its own employees, to gain by deceit, financial or other benefits. MPAC is committed to implementing measures to detect and report fraud, and also to investigate any suspected acts of fraud, misappropriation, or other irregularities and questionable activities.

These principles are supported by the Risk Management Branch through a formal Whistleblowing Program that is also open to the general public. Accordingly, the Whistleblowing Program is designed to be: available internally *and* externally; user friendly to access and use; confidential; secure; and backed by a strong whistleblower protection and support network.

4. Policy Requirements

It is MPAC's intent to fully investigate any suspected acts of fraud or other irregularity. An objective and impartial investigation will be conducted regardless of the position, title, and length of service or relationship with MPAC of any party who might be or becomes involved in, or becomes/is the subject of such investigation.

The Vice President and Chief Strategy Officer is responsible for instituting and maintaining a system of internal control to provide reasonable assurance for the prevention and detection of fraud and other irregularities. Management should be familiar with the types of improprieties that might occur within their area of responsibility and be alert for any irregularities or indications of such conduct.

The Director, Enterprise Risk Management, in consultation with General Counsel and the Vice President and Chief Strategy Officer, has the primary responsibility for coordinating the investigation of all activity as defined in this Policy.

In all circumstances, where there are reasonable grounds to indicate that a fraud may have occurred, the Vice President and Chief Strategy Officer, in consultation with General Counsel, will contact the appropriate authorities.

MPAC will pursue every reasonable effort, including court ordered restitution, to obtain recovery of any losses from the offender, or other appropriate source(s).

5. Responsibilities

5.1 Employees

- Any employee who knows of an occurrence of irregular conduct, or has reason to suspect that a fraud has occurred, is expected to immediately notify:
 - his/her manager;
 - the Director, Enterprise Risk Management; or
 - the Vice President and Chief Strategy Officer.
- If confidentiality or an indirect channel is preferred, the employee may avail him or herself to the disclosure channels available through MPAC's Whistleblower Program.
- The employee is not to discuss the matter with anyone other than his/her manager (if appropriate), the Director, Enterprise Risk Management, the Vice President and Chief Strategy Officer and the police; and
- Employees who knowingly make false allegations will be subject to discipline up to and including dismissal. For the purposes of this policy, "manager" shall mean a regular full-time or temporary employee authorized and responsible for directly managing or supervising employees.

5.2 Managers

- Upon notification from an employee of suspected fraud, the manager is to immediately notify the Director, Enterprise Risk Management or Vice President and Chief Strategy Officer; and
- The manager shall not attempt to investigate the suspected fraud or to discuss the matter with anyone other than the Director, Enterprise Risk Management, Vice President and Chief Strategy Officer, and the police.

5.3 Enterprise Risk Coordinator

- Administer the Whistleblowing Program; and
- Coordinate the investigation with appropriate MPAC employees and business areas under the direction of the Director, Enterprise Risk Management.

5.4 Director, Enterprise Risk Management

- Monitor and report on non-compliance with this Policy;
- Ensure that this Policy is communicated to all MPAC staff;
- Recommend amendments to this Policy to the President and Chief Strategy Officer;
- The Director, Enterprise Risk Management shall manage and administer the Whistleblowing Program including coordinating the investigation with appropriate MPAC employees and business areas. Because of the collaborative nature of the Whistleblowing Program, employees in the following business areas may be required to participate in an investigation:
 - Legal, Policy and Compliance

- Employee Relations
- Freedom of Information
- Internal Audit
- Finance
- Information Technology

5.5 Department Head

- Ensure all direct reports comply with this Policy; and
- Act on non-compliance issues within their area of responsibility.

5.6 Vice President and Chief Strategy Officer

- Approve this Policy and any subsequent amendments or revisions;
- Upon notification or discovery of a suspected fraud, and where the Vice President and Chief Strategy Officer deems appropriate, the Director, Enterprise Risk Management shall be advised and an investigation of the fraud shall occur, including following the processes of MPAC's Whistleblowing Program; and
- In all circumstances where there appears to be reasonable grounds for suspecting that a fraud has taken place, the Vice President and Chief Strategy Officer, in consultation with the General Counsel, will contact the appropriate authorities.

5.7 President and Chief Administrative Officer

- Ensure that all direct reports comply with this Policy; and
- Act on non-compliance issues.

5.8 Audit Committee

- Review Policy and recommend changes to the Board every year.

5.9 Board of Directors

- Approve this Policy and any subsequent amendments or revisions.

6. Contacts/Protocols

The Vice President and Chief Strategy Officer and the Director, Enterprise Risk Management will notify, on a periodic basis, and as appropriate, the President and Chief Administrative Officer and the Audit Committee Chair of a reported allegation of fraudulent or irregular activity upon the commencement of the investigation, and in alignment with the processes of MPAC's Whistleblowing Program. Upon conclusion of the investigation, the results will be reported to the President and Chief Administrative Officer and the Audit Committee.

7. Security of Evidence

Once a suspected fraud is reported, the Director, Enterprise Risk Management in consultation with General Counsel will take action to prevent the theft, alteration, or destruction of relevant

records. Such actions include, but are not necessarily limited to, removing the records and placing them in a secure location, limiting access to the location where the records currently exist, and preventing the individual suspected of committing the fraud from having access to the records. The records must be adequately secured until the Director, Enterprise Risk Management obtains the records to begin or continue the coordination of the investigation.

8. Confidentiality

All participants in a fraud investigation shall keep the details and results of the investigation confidential. However, the Vice President and Chief Strategy Officer or the Director, Enterprise Risk Management, in consultation with the Manager responsible for the administration of the *Municipal Freedom of Information and Protection of Privacy Act* and the involved police service, may disclose particulars of the investigation with potential witnesses if, in their reasonable discretion, such disclosure would further the investigation.

9. Personnel Actions

If fraudulent or irregular conduct is confirmed by the investigation, disciplinary action, up to and including dismissal, shall be taken by the appropriate level of management, in consultation with the Director, Employee Relations and Programs, the Vice President and Chief Strategy Officer and General Counsel, in conformance with the Code of Conduct, and any relevant policies and procedures or legislation.

Unless exceptional circumstances exist, a person under investigation for fraud shall be given notice in writing of the essential particulars of the allegations before and/or following the conclusion of the investigation and prior to final disciplinary action being taken. Subject to any collective bargaining agreement provisions respecting the rights of employees during disciplinary proceedings, where such notice is given, the person against whom allegations are being made may submit a written explanation to the Vice President and Chief Strategy Officer no later than seven (7) calendar days after the notice is received.

10. Resources

Whistleblowing Program frequently asked questions (FAQ), process charts, Policy documents and related resources can be found on MPAC's Whistleblowing Program landing page.

11. Definitions

Allegation	An allegation is an unproven assertion or statement based on a person's perception.
Department Head	A regular full-time or temporary employee authorized and responsible for a department, consistent with Level 2 in Appendix A of the Delegation Of Authority (DOA) Policy.

<p>Fraud and Other Irregularities</p>	<p>Fraud and other irregularities (e.g. wrongdoings) includes, but is not limited to:</p> <ol style="list-style-type: none"> 1. Forgery or alteration of cheques, drafts, promissory notes and securities; 2. Any misappropriation or embezzlement of funds, securities, supplies or any other asset; 3. Any irregularity in the handling or reporting of money transactions; 4. Misappropriation of furniture, fixtures and equipment; 5. Seeking or accepting anything of material value from vendors, consultants or contractors doing business with the Corporation in violation of the Code of Conduct; 6. Unauthorized use or misuse of Corporate property, equipment, materials or records including without limitation, the unauthorized disclosure of confidential and/or personal information; 7. Any computer related activity involving the alteration, destruction, forgery or manipulation of data for fraudulent purposes or misappropriation of Corporately-owned software or hardware including, without limitation, violations of MPAC policies regarding Use of Information Technology Resources; 8. Unauthorized alteration of the assessed value of any property in Ontario: (a) in which the employee or a related person (as defined in the <i>Business Corporations Act</i> (Ontario)) has a pecuniary interest; or (b) for an improper benefit, pecuniary or otherwise; 9. Any claim for reimbursement of expenses that is not made for the exclusive benefit of the Corporation; and 10. Any similar or related irregularity including waste.
<p>Investigation</p>	<p>A fact-finding process to determine whether or not the Discrimination and Harassment and Violence Prevention Policy have been violated.</p>
<p>Manager</p>	<p>A regular full-time or temporary employee authorized and responsible for directly managing or supervising employees.</p>
<p>Whistleblowing</p>	<p>Raising a concern about a wrong doing within an organization. MPAC's Whistleblowing Program provides MPAC staff, property taxpayers, and other Ontario residents with a variety of channels to report any observed or suspected fraud or other irregular activity involving MPAC staff.</p>

12. Appendix

MPAC's Code of Conduct is an integral part of this Fraud and Other Irregularities Policy and should be referenced in conjunction with this Policy.